



NOTICE OF ANNUAL GENERAL MEETING & EXPLANATORY MEMORANDUM TO SHAREHOLDERS

DATE AND TIME OF MEETING

Friday, 22 November 2024 at 10.00am (WST)

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Wellard Limited Manning Buildings, Suite 20, Level 1 135 High Street, Fremantle, WA, 6160

THIS WILL BE BOTH A PHYSICAL AND ONLINE MEETING FOR WELLARD SHAREHOLDERS.

YOU CAN ATTEND IN PERSON AND THE MEETING WILL ALSO BE HELD VIRTUALLY WITH ONLINE TECHNOLOGY. DETAILS OF HOW TO PARTICIPATE ARE SET OUT IN THIS NOTICE OF MEETING. PLEASE READ THEM CAREFULLY.

TO BE ABLE TO CAST VOTES DURING THE MEETING YOU MUST

- ✓ ATTEND IN PERSON, OR, IF YOU PARTICIPATE ONLINE, REGISTER FOR THE WEBCAST AT LEAST 24 HOURS PRIOR TO THE START OF THE MEETING;
- ✓ ADVISE OF YOUR INTENTION TO VOTE AT THE MEETING;
- ✓ RECEIVE ACKNOWLEDGEMENT OF YOUR INTENTION TO VOTE FROM THE COMPANY; AND
- ✓ HAVE HAD YOUR SHAREHOLDINGS VERIFIED.

All Shareholders will be able to vote by proxy prior to the meeting.

This Notice should be read in its entirety. If Shareholders are in doubt as to how they should vote, they should seek advice from their accountant, solicitor or other professional adviser prior to voting.

Should you wish to discuss any matter please do not hesitate to contact the Company.

WELLARD LIMITED ACN 607 708 190

TELEPHONE +61 8 9432 2800 EMAIL meetings@wellard.com.au

HYBRID MEETINGS ALLOW YOU TO ATTEND IN PERSON OR USE VIRTUAL TECHNOLOGY

In 2021, Wellard's amended its constitution to require the Company to hold hybrid general meetings. This means that Wellard will host this Annual General Meeting of shareholders (AGM) "in person" at the venue announced and will stream the AGM via a live webcast allowing Shareholders to participate in the AGM from anywhere in the world. Your participation by either method will allow you to be included in the proceedings of the meeting, to ask questions, and to cast your votes.

We welcome your participation in whatever manner best suits you.

Shareholders will note that amended Australian laws

- deem persons participating via virtual technology to be present at the meeting;
- confirm that virtual technology may be used to provide persons a reasonable opportunity to speak at the meeting' and
- allow notices of meeting, and other information regarding a meeting, to be provided by including it in an
 electronic communication or providing details of an online location where it can be viewed and
 downloaded.

For the health, safety and wellbeing of all attendees, Wellard will be observing any government requirements that might apply based on COVID-19 or any similar public health circumstances as may arise at the time of holding of our AGM.

SHAREHOLDER PARTICIPATION

The Company strongly encourages all Shareholders to participate in the AGM by:

- a) reading this Notice carefully;
- b) voting by proxy following the instructions set out in this Notice and returning your completed Proxy Form to the Company no later than 11.00am (WST) on Wednesday, 20 November 2024.
- c) Registering online to identify yourself and to indicate your participation, and then
- d) Attending the AGM either in person or via webcast.

Shareholders entitled to vote on resolutions put at the AGM will have the opportunity to consider responses to questions and debate before doing so. This will apply even where it also possible to vote prior to the AGM via proxy or through direct voting. Note that the Company encourages proxy voting and encourages you to appoint the Chairman as your proxy.

ATTENDING THE AGM IN PERSON

You are invited to attend Wellard's AGM physically. It will be held at the Company's offices:

Wellard Limited

Manning Buildings, Suite 20, Level 1 135 High Street, Fremantle, WA, 6160

ATTENDING THE AGM VIA THE WEBCAST

A live webcast will be conducted allowing Shareholders to register their attendance, hear and view the AGM on their computer or smart device, and ask questions.

Shareholders who wish to participate via the webcast must pre-register at least 24 hours prior to the AGM at: https://attendee.gotowebinar.com/register/1451224949062383446

Please note you will be emailed further details on how to join the webcast following registration.

CORPORATE REPRESENTATIVES

If you intend participating as a Corporate Representative of one or more registered shareholders, please see instructions on page 14 (Item 2.5: VOTING BY CORPORATE REPRESENTATIVES). Whether you intend to vote by proxy or during the meeting, each eligible shareholding will need to register and vote by way of separate registration. The Company notes that it will simplify the voting process if shareholders lodge online proxies prior to the AGM.

ASKING QUESTIONS

Shareholders physically attending the AGM will be guided by the Chairman, who will invite questions at appropriate stages.

Shareholders attending virtually will be able to ask questions during the AGM via:

- · email submitted before the AGM at meetings@wellard.com.au, or
- attending the AGM via the webcast and asking questions by text message or audio through the webcast platform. Further instructions will be provided during the AGM,

Shareholders will have a reasonable opportunity to ask questions live during the course of the AGM either online or in person and be able to comment on, and raise questions in response to, presentations, debate and other matters arising at the AGM. There will also be an opportunity for questions about, or comments on, the management of the company, the remuneration report (if relevant) and the auditor (as required by the Corporations Act).

Shareholders who wish to ask questions are strongly encouraged to submit their questions by email before the AGM. The Chairman will provide shareholders a reasonable opportunity to ask questions during the AGM and will advise shareholders when they can do so.

VOTING

All voting will be conducted by poll using either the proxy instructions received from Shareholders in advance of the AGM, or an online poll form issued during the AGM (Poll Form).

<u>Shareholders attending personally and virtually and voting by proxy</u> should follow the instructions set out in this Notice, complete the proxy form included with this Notice, and return completed Proxy Forms to the Company no later than 10.00am (WST) on 20 November 2024.

<u>Shareholders attending virtually and who intend to vote during the AGM</u> must first pre-register to attend the AGM via webcast, in accordance with the above webcast registration. You will need to register at least 24 hours prior to the AGM to allow Wellard sufficient time to verify your shareholding details.

- During the registration you can advise that you intend to vote during the AGM. You can also advise
 of your intention to vote at the AGM by emailing meetings@wellard.com.au after you have registered
 for the webcast. You will receive confirmation emails acknowledging your registration and your
 intention to vote at the AGM.
- Shareholders that have advised of their intention to vote will have their shareholdings verified by the Company and the Share Registry. Verified shareholders will receive a Poll Form via email at the start of the AGM. The Chairman will provide further instructions on when to complete and submit Poll Forms online.
- Shareholders will receive an email acknowledging the receipt of their vote.
- Only shareholders that have registered for the AGM webcast at least 24 hours prior to the start
 of the AGM, have advised (and received acknowledgement by the Company) of their intention
 to vote at the AGM, and have had their shareholdings verified, will be able to cast votes during
 the AGM.

If you have any queries regarding the voting process, please send them to meetings@wellard.com.au.

TECHNICAL DIFFICULTIES

Technical difficulties may arise during the course of the AGM. The Chairman has discretion as to whether and how the AGM should proceed in the event that a technical difficulty arises. In exercising this discretion, the Chairman will have regard to the number of shareholders impacted and the extent to which participation in the business of the AGM is affected. Where the Chairman considers it appropriate, the Chairman may continue to hold the AGM and transact business, including conducting a poll and voting in accordance with valid proxy instructions.

For this reason, ALL shareholders are encouraged to submit their voting instructions via https://www.linkmarketservices.com.au before the AGM, whether they attend in person or if they plan to attend the AGM online. Voting instructions in the lead up to the AGM, whether submitted online or in hard copy, must be received by Link Market Services by 10.00am (WST) on Wednesday, 20 November, 2024 (refer to the instructions on the Proxy Form).

ELECTRONIC NOTICE OF MEETING

This notice of meeting is provided to shareholders electronically, under s110D of the Corporations Amendment (Meetings and Documents) Act 2022. Under the new legislation, Wellard is no longer required to provide members with this Notice of Meeting by post. Should you have any special requirements, including a requirement for a hard copy of this notice of meeting, please contact the Company Secretary directly.

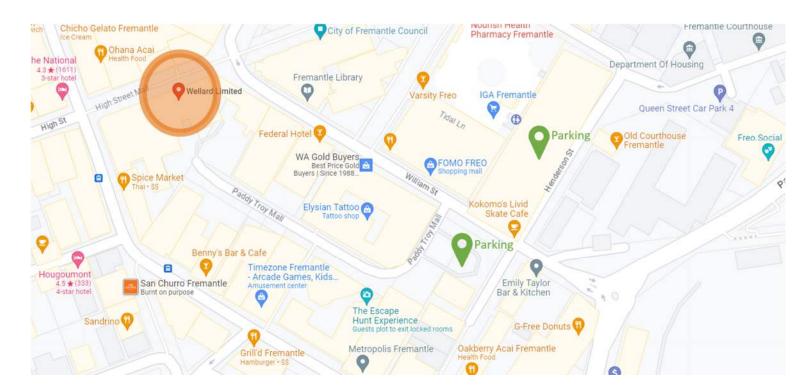
VISIT THE COMPANY'S AGM INFORMATION WEB PAGE

The Company has set up a page in its website to provide documents, details and links relating to its AGM. Please refer to http://www.wellard.com.au/investor-centre/annual-general-meeting-reports/.

PLAN YOUR VISIT

See the map below. The red location indicator in the orange circle shows the meeting venue at Wellard's Fremantle offices, which are accessed either via Manning Arcade in the High Street Mall, or via Paddy Troy Mall. There are elevators in the Manning Arcade for attendees who require easier access.

The nearest public parking is shown by the green location indicators. The venue is a short walk from Fremantle train station.





EXECUTIVE CHAIRMAN'S LETTER TO SHAREHOLDERS



Dear Shareholder,

The Annual General Meeting (**AGM**) of shareholders of Wellard Limited (**Wellard** or **Company**) will be held both in person at the Company's Fremantle offices, and as a virtual meeting on Friday, 22 November 2024 at 10.00am (WST). The Notice of Meeting follows this letter.

Under recent Australian legislation, this Notice of Meeting is valid when provided to you electronically. You will also be e-mailed a link to online voting.

You are welcome to attend in person. Following shareholders' 2021 decision to make all of Wellard's AGM's "hybrid", we provide you with the ability to also participate at the AGM via a live webcast. This facility will allow shareholders to register their attendance, hear and view the meeting proceedings and slides presented during the meeting, and vote and ask questions.

Shareholders participating virtually must pre-register online to access the webcast at:

https://attendee.gotowebinar.com/register/1451224949062383446

Shareholders who attend in person can participate in the traditional manner. Shareholders who elect to participate virtually will be able to vote on resolutions during the AGM using an online voting platform, but we encourage you to cast your vote by proxy prior to the AGM. All Shareholders will also be able to ask questions during the AGM, but again are encouraged to submit any questions to the Company prior to the AGM (in accordance with the instructions set out on page 21 of the attached Explanatory Memorandum). The Chairman will address at the AGM as many as possible of the more frequently asked of these questions.

The Board takes seriously ASIC's guidelines regarding the ability of shareholders to participate in meetings. If you choose to participate virtually via the live webcast, we have established a process for you to submit questions and to have them answered during the AGM and cast votes prior to and during the AGM.

The Company strongly encourages all Shareholders to participate in the AGM by:

- a) reading the Notice of Meeting carefully;
- b) attending the AGM in person or via webcast;
- submitting any questions via email prior to the AGM, in accordance with the instructions in the Notice;
 and
- d) **voting** by proxy following the instructions set out in this Notice and returning your completed Proxy Form to the Company no later than 10.00am (WST) on 20 November 2024.

If you choose to join online, further details on how to participate are provided on page 3 of this Notice in the section headed "Hybrid Investor Meetings Allow You To Attend In Person Or Use Virtual Technology". Please also refer at any time to our website for documents and details relating to our AGM: http://www.wellard.com.au/investor-centre/annual-general-meeting-reports/.

AGM resolutions

I invite you to consider the resolutions to be considered at our AGM.

In particular, you should carefully consider your voting intentions regarding Resolution 1, regarding the Company's Remuneration Report. You may recall that at Wellard's 2024 AGM, less than 75% of participating shareholders supported the Company's Remuneration report, and accordingly, this year, the Company faces a "second strike". I urge you to read and carefully consider section 3 (p. 14) of the Explanatory Memorandum as it provides an explanation of this resolution and the reasons that your Board believes you should support Wellard's 2024 remuneration Report.

In addition, you should consider Resolution 3, which proposes a 2 cents per share return of capital to all Wellard shareholders, which funds are available following the successful sale of the M/V Ocean Ute, which took place on 3 September this year. The Board is pleased to be able to offer shareholders a return on your investment in Wellard, and encourages you to support this resolution. You should read section 5 (p.15) of the Explanatory Memorandum to fully understand this resolution.

The remaining resolutions are principally administrative in nature. The Board does not consider them to be controversial, and you will note that the Chairman has resolved to vote all undirected proxies IN FAVOUR of Resolutions 1-3 and AGAINST Resolution 4 (the Spill Resolution) if it is put to the meeting. Explanations of the resolutions can be found in the Explanatory Memorandum section of this document.

Strategic Review & Wellard's annual results

Following the sale of the M/V Ocean Ute, and Wellard's more recent ASX announcement of 23 September 2024 which advised that Wellard has successfully negotiated the return of legal ownership of our biggest vessel, the M/V Ocean Drover, I announced that the Wellard Board will be commencing a strategic review of the business and structure of the Wellard Group. I expect to address the options available to the Company further in due course, and invite your participation in our AGM to discuss any relevant developments in this regard.

Wellard released its audited annual financial results on 29 August 2024. Full details are available in our FY2024 Annual Report, which can be found on our website.

On behalf of the Wellard Board, I look forward to seeing you at our AGM.

John Klepec Executive Chairman

NOTICE OF ANNUAL GENERAL MEETING

Wellard Limited

ACN 607 708 190

Notice is hereby given that the annual general meeting of shareholders of Wellard Limited (**Company**) (**Shareholders**) will be held virtually, by way of an online facility and in person on Friday 22 November 2024 at 10.00am (WST) at Wellard Limited's office at Suite 20, First Floor, Manning Buildings, 135 High Street, Fremantle, WA, 6160. (**Meeting**).

The Explanatory Memorandum provides additional information on matters to be considered at the AGM. The Explanatory Memorandum and the Proxy Form both form part of this Notice.

The Directors have determined pursuant to regulation 7.11.37 of the Corporations Regulations 2001 (Cth) that the persons eligible to vote at the AGM are those who are registered as Shareholders on Wednesday 20 November 2024 at 10.00am (WST).

Terms and abbreviations used in this Notice (including the Explanatory Memorandum) are defined in Schedule 1.

Wellard's 2024 AGM will be a hybrid meeting – it will be held in person at Wellard's offices and virtually, via a webcast. The Company encourages Shareholders to participate, including to vote, attend in person or via the webcast and ask questions. Details of how to participate are set out in this Notice of Meeting and the accompanying Explanatory Memorandum.

In addition to the formal business of the meeting, the Executive Chairman will provide a presentation and update Shareholders about the Company's strategic direction, finances and operations.

For those unable to participate, the results of the AGM and a recording of the proceedings and the Executive Chairman's presentation will be posted to the Company's website.

AGENDA

1. ANNUAL REPORT

To receive and consider the Annual Report of the Company and its controlled entities for the year ended 30 June 2024, which includes the Financial Report, the Directors' Report, and the Auditor's Report.

The Annual Report consists of the financial report of the Company, the Directors' Report, including Remuneration Report, and the Auditor's Report for the period 1 July 2023 to 30 June 2024.

Shareholders can view the Company's 2024 Annual Report, which contains these reports, in the "Investor Centre" section on the Company's website (http://www.wellard.com.au/investor-centre/annual-general-meeting-reports/).

The Auditor, Moore Australia (Audit) Pty Ltd, will be present at the AGM. The Chairman will give Shareholders a reasonable opportunity to ask the Auditor questions relevant to:

- (a) the conduct of the audit;
- (b) the preparation and content of the Auditor's report;
- (c) the accounting policies adopted by the Company in relation to the preparation of the financial statements; and
- (d) the independence of the Auditor in relation to the conduct of the audit.

The Chairman will also give the Auditor a reasonable opportunity to answer questions submitted by Shareholders that are relevant to the content of the Auditor's report or the conduct of the audit. You are encouraged to submit your questions for the auditor prior to the AGM. A list of written questions for the auditor, if any, submitted by Shareholders will be made available at the start of the AGM and any written answer tabled by the Auditor at the AGM will be made available as soon as practicable after the AGM. The Company will allow online questions during the AGM.

Please refer to the Explanatory Memorandum, Item 4 "SHAREHOLDER QUESTIONS & QUESTIONS TO THE AUDITORS" for full instructions about how to submit your questions.

2. RESOLUTION 1 - REMUNERATION REPORT

To consider and, if thought fit, to pass with or without amendment, as an ordinary resolution the following:

"That, pursuant to and in accordance with section 250R(2) of the Corporations Act and for all other purposes, approval is given by the Shareholders for the adoption of the Remuneration Report on the terms and conditions in the Explanatory Memorandum."

NON-BINDING, ORDINARY RESOLUTION

The vote on this resolution is advisory only and does not bind the Directors. It is required for Australian law purposes. This is an ordinary resolution and will be carried by a simple majority of members eligible to vote and in attendance or by proxy.

VOTING PROHIBITION

A vote on this Resolution must not be cast:

- (a) by or on behalf of a member of the Key Management Personnel whose remuneration details are included in the Remuneration Report, or a Closely Related Party of such member, regardless of the capacity in which the vote is cast; or
- (b) by a person appointed as a proxy, where that person is either a member of the Key Management Personnel or a Closely Related Party of such member.

However, a vote may be cast by such persons if the vote is not cast on behalf of a person who is excluded from voting on this Resolution, and:

- (a) the person is appointed as a proxy that specifies the way the proxy is to vote on this Resolution; or
- (b) the person is the Chairman and the appointment of the Chairman as proxy does not specify the way the proxy is to vote on this Resolution, but expressly authorises the Chairman to exercise the proxy even if this Resolution is connected with the remuneration of a member of the Key Management Personnel.

3. RESOLUTION 2 – RE-ELECTION OF DIRECTOR MR MR JOHN STEVENSON (FCA, GAICD, FGIA, B.Bus)

To consider and, if thought fit, to pass with or without amendment, as an ordinary resolution, the following:

"That, pursuant to and in accordance with article 11.7(a) of the Constitution and Listing Rule 14.4 and for all other purposes, Mr. John Stevenson who retires by rotation and being eligible, offers himself for re-election, is re-elected as a Director on the terms and conditions in the Explanatory Memorandum."

ORDINARY RESOLUTION

This is an ordinary resolution and will be carried by a simple majority of members eligible to vote and in attendance or by proxy.

4. RESOLUTION 3 - PROPOSED RETURN OF CAPITAL

To consider and, if thought fit, to pass, with or without amendment, the following resolution as an ordinary resolution:

That approval is given for the purposes of section 256C(1) of the Corporations Act and for all other purposes for the Company to reduce its capital by up to \$10.625 million or 2 cents per Share by an equal capital reduction, on the terms and conditions set out in the Explanatory Statement.

Short Explanation

Section 256C(1) of the Corporations Act requires an equal capital reduction to be approved by an ordinary resolution passed at a general meeting of the Company.

5. RESOLUTION 4 - SPILL RESOLUTION (CONTINGENT UPON OUTCOME OF RESOLUTION 1)

If at least 25% of the votes cast on Resolution 1 are against the adoption of the Remuneration Report, to consider and, if thought fit, to pass with or without amendment, as an ordinary resolution the following:

"That pursuant to and in accordance with section 250V of the Corporations Act and for all other purposes, another meeting (Spill Meeting) of the Shareholders be held within 90 days of 22 November 2024, on the terms and conditions in the Explanatory Memorandum, so that:

 (a). all of the Directors who hold office at the Meeting excluding Mr John Klepec, as Managing Director / Executive Chairman, will cease to hold office immediately before the end of the Spill Meeting;

- (b). resolutions to appoint persons to offices that will be vacated immediately before the end of the Spill Meeting (Vacated Offices) will be voted on at the Spill Meeting; and
- (c). the persons appointed to Vacated Offices at the Spill Meeting may include Directors who hold office at the Meeting."

VOTING PROHIBITION

A vote on this Resolution must not be cast:

- (a) by or on behalf of a member of the Key Management Personnel whose remuneration details are included in the Remuneration Report, or a Closely Related Party of such member; or
- (b) by a person appointed as a proxy, where that person is either a member of the Key Management Personnel or a Closely Related Party of such member.

However, a vote may be cast by such persons if the vote is not cast on behalf of a person who is excluded from voting on this Resolution, and:

(a) the person is appointed as a proxy that specifies the way the proxy is to vote on this Resolution; or (b) the person is the Chairman and the appointment of the Chairman as proxy does not specify the way the proxy is to vote on this Resolution, but expressly authorises the Chairman to exercise the proxy even if this Resolution is connected with the remuneration of a member of the Key Management Personnel.

Dated: 22 October 2024

By order of the Board

Mr Michael Silbert Company Secretary

Wellard Limited ACN 607 708 190

EXPLANATORY MEMORANDUM

1. INTRODUCTION

This Explanatory Memorandum has been prepared for the information of Shareholders in connection with the business to be conducted at the AGM to be held virtually and physically at Wellard Limited's offices, Suite 20, Level 1, Manning Buildings, 135 High Street, Fremantle, WA, 6160 on Friday, 22 November 2024 commencing at 10.00am (WST).

If you do not attend in person, you can participate online via a webcast facility. You must first pre-register to access the webcast at: https://attendee.gotowebinar.com/register/1451224949062383446. You will then be sent an individual emailed invitation.

The Company encourages you to check your ability to access this connection, and to be online 15 minutes before the start of the AGM.

This Explanatory Memorandum forms part of the Notice which should be read in its entirety. This Explanatory Memorandum contains the terms and conditions on which the Resolutions will be voted.

A sample Proxy Form is located at the end of this Explanatory Memorandum.

2. ACTION TO BE TAKEN BY SHAREHOLDERS

Shareholders should read the Notice including this Explanatory Memorandum carefully before deciding how to vote on each Resolution.

You may vote during the AGM: (i) in person; (ii) virtually; (iii) by proxy; or (iv) by an authorised representative.

To vote in person, Shareholders should attend the AGM. If you choose to attend via the live webcast you should register via the URL shown above. Shareholders participating online are asked to register for the webcast and notify their intention to vote at the AGM at least 24 hours prior to the start of the AGM, so that the Company may check their shareholding against the Company's share register and note attendances.

2.1 PROXIES

A sample Proxy Form is attached to the Notice. If you have requested it, a hard copy personalised Proxy Form will be mailed to you. Otherwise, your will be emailed a link to online voting. The Proxy Form is to be used by Shareholders if they wish to appoint a representative (a 'proxy') to vote in their place. All Shareholders are invited and encouraged to attend the AGM in person or via the webcast, or to sign and return the Proxy Form to the Company in accordance with the instructions thereon. Returning the Proxy Form will not preclude a Shareholder from attending and voting at the AGM in person.

Please note that:

- (a) a member of the Company entitled to attend and vote at the AGM is entitled to appoint a proxy;
- (b) a proxy need not be a member of the Company; and
- (c) a member of the Company entitled to cast two or more votes may appoint two proxies and may specify the proportion or number of votes each proxy is appointed to exercise. Where the proportion or number is not specified, each proxy may exercise half of the votes.

Proxy Forms must be received by the Company no later than 11.00am (WST) on 20 November 2024, being at least 48 hours before the AGM.

The Proxy Form provides further details on appointing proxies and lodging Proxy Forms.

2.2 VOTING PROHIBITION BY PROXY HOLDERS (REMUNERATION OF KEY MANAGEMENT PERSONNEL)

A vote on Resolutions 1 (Remuneration Report) and/or 4 (Spill Resolution) must not be cast:

 (a) by or on behalf of a member of the Key Management Personnel whose remuneration details are included in the Remuneration Report, or a Closely Related Party of such member, regardless of the capacity in which the vote is cast; or (b) by a person appointed as a proxy, where that person is either a member of the Key Management Personnel or a Closely Related Party of such member.

However, a vote may be cast by such persons if the vote is not cast on behalf of a person who is excluded from voting on this Resolution, and:

- (a) the person is appointed as a proxy that specifies the way the proxy is to vote on this Resolution; or
- (b) the person is the Chairman and the appointment of the Chairman as proxy does not specify the way the proxy is to vote on this Resolution, but expressly authorises the Chairman to exercise the proxy even if this Resolution is connected with the remuneration of a member of the Key Management Personnel.

2.3 LODGEMENT OF YOUR PROXY FORM

You should follow all directions for lodgement of proxies set out on your personalised Proxy Form. For your convenience, there are several ways of lodging your proxy and voting prior to the AGM (See over):



www.linkmarketservices.com.au

Login to the Link Market Services website using the holding details as shown on your Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, Shareholders will need their "Holder Identifier" (Securityholder Reference Number (SRN) or Holder Identification Number (HIN) as shown on the front of the Proxy Form).

Use the QR Code printed on your Proxy Form. Follow the detailed instructions on the back of your personalised Proxy Form.

Link Market Services Limited*
Parramatta Square, Level 22, Tower 6
10 Darcy Street, Parramatta, NSW, 2150

* only during NSW business hours (Monday – Friday, 9.00am – 5.00pm AEDT)

Wellard Limited C/- Link Market Services Limited Locked Bag A14 Sydney South, NSW 1235 Australia

+61 2 9287 0309

2.4 VOTING RESTRICTIONS ON PROXY HOLDERS

You should have regard to the voting restrictions, if any, in respect of each resolution to be put to the AGM. These are explained in each applicable section of the Explanatory Memorandum. Resolution 1 (Remuneration Report) is a special resolution, meaning that to pass, it will require the approval of 75% of members eligible to vote and in attendance or by proxy.

If you appoint a proxyholder, you may direct your proxyholder to vote specifically according to your instructions (in favour / against), or you may leave your proxy open, meaning that the proxy holder can decide how to vote on your behalf. Full instructions are to be found in your personalised proxy form.

If you appoint the Chairman of the meeting as your proxy, you may direct how the chairman will vote, or you may leave your vote open for the Chairman to decide. The Chairman has resolved to vote all undirected proxies IN FAVOUR of Resolutions 1-4 and AGAINST Resolution 5 (the Spill Resolution) if it is put to the meeting.

2.5 VOTING BY CORPORATE REPRESENTATIVES

A body corporate may elect to appoint an individual to act as its representative in accordance with section 250D of the Corporations Act, in which case the Company will require a certificate of appointment of the corporate representative executed in accordance with the Corporations Act. We strongly encourage shareholders to lodge their certificate of appointment with the Company before the AGM via email at meetings@wellard.com.au. Certificates of appointment of corporate representatives are available on request by contacting the Company Secretary via email at meetings@wellard.com.au or by contacting Link Market Services, whose details are included in your Proxy Form, or at the following link: www.linkmarketservices.com.au/corporate/forms and download the methods (Appointment of Corporate Representative") form.

3. RESOLUTION 1 - REMUNERATION REPORT

3.1 Background

In accordance with section 250R(2) of the Corporations Act, the Company must put the Remuneration Report to the vote of Shareholders. The Directors' Report contains the Remuneration Report which sets out the remuneration policy for the Company and the remuneration arrangements in place for the executive Directors, specified executives and non-executive Directors.

In accordance with section 250R(3) of the Corporations Act, Resolution 1 is advisory only and does not bind the Directors of the Company. If Resolution 1 is not passed, the Directors will not be required to alter any of the arrangements in the Remuneration Report.

The Company's Remuneration Report received a First Strike at the 2023 annual general meeting. Where a resolution on the Remuneration Report receives a Strike at two consecutive annual general meetings, the Company must put to Shareholders at the second annual general meeting a resolution on whether another meeting should be held (within 90 days) at which all Directors (other than the Managing Director) who were in office at the date of approval of the applicable Directors' Report must stand for re-election.

If the 2024 Remuneration Report receives a 'no' vote of 25% or more (Second Strike) at this 2024 annual general meeting, Shareholders will have the opportunity – at a subsequent meeting – to remove the Board (other than the Managing Director).

Wellard's Executive Chairman, Mr. John Klepec, has the role of Managing Director, and consequently, cannot be spilled in the event that shareholders do not support Resolution 1 and then go on to vote for a subsequent spill meeting.

3.2 What Action has been taken by Wellard?

Wellard's Board and management have been actively managing both ever-changing supply and demand factors during FY2024 and the Company's views on the Company's outlook by:

- Relocating the large-sized M/V Ocean Drover away from the Australian market to the reactivated South America to Türkiye trade at the end of FY2023. The mid-sized M/V Ocean Swagman was subsequently relocated there too;
- Redelivering the M/V Ocean Swagman to its owner in February 2024 at the expiration of its time charter;
- Further reducing overheads, including substantial staff reductions as Wellard's operations were concentrated in Singapore and the Australian office was reduced to Board members only in late FY2024;
- Selling the M/V Ocean Ute, with settlement completed in September 2024, and proposing a capital return of AUD 2 cents a share from some of the sale proceeds;
- Reaching a commercial resolution with the liquidators of Ruchira Ships Limited (In Liquidation) ("Ruchira"), the registered owner of the M/V Ocean Drover, that will result in the return to Wellard of full, unencumbered legal title to the vessel;
- Commencing a strategic review to determine the best path forward to maximise returns for Shareholders from the Company's remaining ship, the M/V Ocean Drover. The outcome of this review will be presented to Shareholders at the Company's 2024 AGM.

3.3 Ordinary Resolution

Resolution 1 is an ordinary resolution.

3.4 "Second Strike" – The Consequence of a "No" vote

If the Remuneration Report receives a Strike at this Meeting, Resolution 7 (the "Spill Resolution") will be voted on at the AGM.

Shareholders will note that a 'no' vote of 25% or more on Resolution 1 at the AGM may still result in the eventual re-election of the Board at the subsequent Spill Meeting.

3.5 Proxies

The Chairman will allow reasonable opportunity for Shareholders to ask questions about or comment on the Remuneration Report.

The Chairman intends to exercise all available proxies IN FAVOUR of Resolution 1.

If the Chairman is appointed as your proxy and you have not specified the way the Chairman is to vote on Resolution 1, by signing and returning the Proxy Form, you are considered to have provided the Chairman with an express authorisation for the Chairman to vote the proxy in accordance with the Chairman's intention, even though the Resolution is connected directly or indirectly with the remuneration of a member of the Key Management Personnel

4. ANNUAL REPORT

In accordance with section 317(1) of the Corporations Act the Annual Report must be laid before the annual general meeting. There is no requirement for Shareholders to approve the Annual Report.

At the Meeting, Shareholders will be offered the opportunity to:

- (a). discuss the Annual Report which is available online at www.wellard.com.au;
- (b). ask questions about, or comment on, the management of the Company; and
- (c). ask the auditor questions about the conduct of the audit and the preparation and content of the Auditor's Report.

In addition to taking questions at the Meeting, written questions to the Chairman about the management of the Company, or to the Company's auditor about:

- (a). the preparation and the content of the Auditor's Report;
- (b). the conduct of the audit;
- (c). accounting policies of the Company in relation to the preparation of the financial statements;
- (d). the independence of the auditor in relation to the conduct of the audit,

may be submitted no later than five business days before the Meeting to the Company Secretary at the Company's registered office.

5. RESOLUTION 2 - CAPITAL RETURN

5.1 Background

On 1 July 2024, Wellard announced that it had signed a binding contract to sell its oldest livestock vessel, the M/V Ocean Ute, for US\$12.0 million in cash (approx. A\$18.1 million), and that upon transaction

completion and before any return of capital to shareholders, the sale of the M/V Ocean Ute was expected to result in an estimated US\$11.8 million (approx. A\$17.8 million) increase in cash on hand, after fees and commissions.

Wellard also announced its intention to make a capital return to Shareholders.

It has now been determined that the Capital Return will consist of 2 cents per Share (being a total of approx. A\$10.625 million), subject to the required shareholder approval. Assuming that approval is granted, it is intended to make the capital return payment to shareholders on or around Tuesday, 3 December 2024.

In determining the timing and quantity of funds to return to Shareholders and the method to be used, the Board has had regard to a variety of factors including retaining a strong balance sheet and sufficient liquidity to continue to conduct its business and to execute its strategy.

The strategic review that is underway at the time of this Notice of Meeting will not impact the capital return to shareholders which is proposed in this Resolution 2.

5.2 What are the conditions to the Capital Return being implemented?

Implementation of the Capital Return is conditional on Shareholder approval of the Capital Return in accordance with this Resolution.

Wellard has engaged with the Australian Taxation office (ATO) and is seeking an ATO Class Ruling to assist shareholders with the tax treatment of the capital return. This has not been received at the date of sending this Notice of Meeting and Explanatory Memorandum. See section 5.6 (Tax Implications) below for further discussion on this subject.

5.3 What are the reasons for the Capital Return?

Following the successful sale of the vessel M/V Ocean Ute, in September 2024, the Board considers that Wellard will have capital in excess of its expected funding needs. Consistent with the Board's strategy to reduce excess capital, while maintaining sufficient cash to support the Company's remaining ongoing operations and strategies, the Board intends to distribute the majority of the proceeds from the sale of the Ocean Ute to Shareholders through the Capital Return.

5.4 What is the effect of the Capital Return on Wellard?

If the Capital Return is implemented, Wellard's issued capital will be reduced by up to approximately A\$10.625 million, being A2 cents per Share. No shares will be cancelled.

The Board considers that the Capital Return will not adversely affect Wellard's capacity to fund or pursue existing business and opportunities.

The proposed Capital Return applies to each Shareholder in proportion to the number of Shares they hold.

Directors who directly or indirectly hold shares in Wellard Limited will participate in the Capital Return on the same basis as all other Shareholders.

No Shares will be cancelled in connection with the Capital Return. Accordingly, the Capital Return will not affect the number of Shares held by each Shareholder and nor will it impact the control of Wellard.

The Board is satisfied that these requirements will be met, noting that the Capital Return applies equally and will be paid out of surplus capital.

If the Capital Return is implemented, the Shares may trade at a lower share price than they would have if the Capital Return had not been made. This is due to the return of funds to Shareholders and the consequent reduction in Shareholders' funds held by the Company. This is likely to occur from the 'ex' date, being the day that the Shares trade without an entitlement to participate in the Capital Return.

5.5 Timing

The Capital Return is proposed to be implemented as soon as practicable after receipt of shareholder approval. The Company expects to receive the draft ATO Ruling prior to the AGM, however this cannot

be guaranteed. The Company will lodge an Appendix 3A.4 "Notification of Cash Return of Capital" with ASX which will include the timetable for the Capital Return. When received details of the ATO's position will also be made available on the Company's website: www.wellard.com.au.

5.6 Tax implications

Wellard is in the process of applying for an ATO Ruling in the form of a Class Ruling to confirm that:

- no part of the Capital Return will constitute, or be deemed to be treated as, a dividend for Australian income tax purposes; and instead:
 - a Shareholder's cost base in each Wellard share will be reduced by the amount of capital returned in connection with that share;
 - where the Shareholder's cost base in each Wellard share is less than the amount of capital returned in connection with that share, a capital gain will arise; and
 - for non-Resident Shareholders, the Wellard share does not constitute taxable Australian property and therefore any Australian capital gains will be disregarded.

Based on the historical Wellard share price and the quantum of the Capital Return, no capital gain is expected to arise for any Shareholder however Shareholders should seek their own advice around their particular cost base. For completeness, Wellard will request that the ATO confirm the capital gains tax consequences of the Capital Return under cover of the Class Ruling.

The Class Ruling, if issued in accordance with Wellard's application will apply:

- to the income year spanning 1 July 2024 to 30 June 2025; and
- to Australian tax resident and non-resident (albeit only the Australian tax implications) investors who hold their WLD shares on capital account.

The Final Class Ruling will be made available (if received) in due course on the Wellard website, but this is not expected until after the date of the Shareholders meeting.

The tax implications of the Capital Return for Shareholders will depend on their particular circumstances. As stated, all Shareholders should consider seeking their own tax advice, in particular:

- Shareholders who do not hold their shares on capital account, being Shareholders to whom the Class Ruling will not apply; and
- No-resident Shareholders for whom non-Australian tax implications may apply.

No adverse tax consequences are expected to arise in the hands of Wellard in relation to the Capital Return.

5.7 Check your banking details and address

To receive your funds from the capital return (assuming it is approved), Wellard strongly suggests that ALL SHAREHOLDERS SHOULD CHECK THEIR REGISTERED BANKING DETAILS AND ADDRESS as registered with the Company's Share Registry, Link Market Services ("Link"). Log on to Link's website at https://www.linkmarketservices.com.au/ and select the orange "Investor Login" button on the top right. Then follow the prompts. To update your details, please log into your portfolio.

Wellard recommends that you provide electronic banking details to Link, as this is the most efficient way for the payment to be made to you. Where Shareholders have elected to receive payments by cheque it will be mailed to the address on Link's records. If your address is not current the cheque may be lost or returned to Link.

The capital return payment will be denominated in Australian dollars, both as an EFT payment and as a cheque.

Shareholders wishing to change their banking details can also complete a form and return it to Link. You can download a 'Request for Direct Credit of Payments' form on Link Market Services | Resources.

5.8 Board recommendation and alternatives

The Board recommends that Shareholders vote in favour of Resolution 2.

If the Capital Return is not approved by Shareholders or otherwise does not proceed, the Board will consider alternatives to return any excess capital.

5.9 Proxies

The Chairman intends to exercise all available proxies IN FAVOUR of Resolution 2.

If the Chairman is appointed as your proxy and you have not specified the way the Chairman is to vote on Resolution 2, by signing and returning the Proxy Form, you are considered to have provided the Chairman with an express authorisation for the Chairman to vote the proxy in accordance with the Chairman's intention.

5.10 No other material information

As required by the Corporations Act, Wellard has set out in this Explanatory Statement all information known to Wellard that is material to the decision on how to vote on Resolution 2.

6. RESOLUTION 3 – RE-ELECTION OF MR JOHN STEVENSON

6.1 Summary

Resolution 3 is an ordinary resolution that seeks Shareholder approval for the re-election of Mr. John Stevenson to the Board of the Company.

7.2 Background to Resolution 3

Mr John Stevenson (FCA, GAICD, FGIA, B. Bus) is an Independent Non-executive Director of Wellard.

He was originally appointed as Wellard's Chief Financial Officer on 7 November 2016. He was appointed as an Executive Director of Wellard by the Board on 6 August 2018 and confirmed as a Director at the Company's AGM on 23 November 2018. He ceased the role of Wellard Group CFO on 22 November 2019.

John is currently the Chair of Wellard's Audit, Risk & Compliance Committee, and a member of the Remuneration & Nomination Committee.

John has extensive experience as an executive in publicly listed organisations as well as large family and private equity businesses in Australia and Asia.

John's expertise in the agribusiness and livestock sectors includes having previously been the Chief Executive Officer of Namoi Cotton Limited (ASX: NAM) until 30 June 2023, and the Chief Financial Officer of Wellard Limited (ASX: WLD) and Consolidated Pastoral Company. As well as being a Non-Executive Director of Wellard, John is a Director of the Royal Flying Doctor Service of Australia (Queensland Section) and Director of RFDS (QLD) Services Limited.

John is a Fellow of the Chartered Accountants of Australia and New Zealand, a Fellow of the Governance Institute of Australia, and a graduate of the Australian Institute of Company Directors.

Resolution 3 seeks approval from Shareholders for the re-election of Mr. John Stevenson.

7.3 Constitution

The Constitution (Rule 11.7) provides that no director (other than a managing director) may retain office (without re-election) for more than three years or past the third annual general meeting following the director's appointment, whichever is the longer.

Wellard has identified Mr. John Stevenson as being the Director to stand for re-election pursuant to the Constitution, and being eligible, Mr Stevenson offers himself for re-election.

7.4 Proxies and Directors' Recommendation

The Chairman intends to exercise all available proxies IN FAVOUR of Resolution 3.

As part of its ongoing performance review process, the Board has considered the contribution of Mr. John Stevenson to the Board and its committees. The Board (excluding Mr. Stevenson, who abstains because of his interest in the outcome of the Resolution) supports the re-election of Mr. Stevenson and recommends that Shareholders vote IN FAVOUR of Resolution 3.

7. RESOLUTION 4 – SPILL RESOLUTION (CONTINGENT UPON OUTCOME OF RESOLUTION 1)

7.1 Summary & Background to Resolution 4

This resolution will only be put to the meeting in the event that Resolution 1 (Remuneration Report) receives less than 75% support from participating voters.

In accordance with section 250V of the Corporations Act, if the Remuneration Report receives a Strike, being a 'no' vote of 25% or more, at two consecutive annual general meetings, the Company must put to vote at the second annual general meeting a resolution (Spill Resolution) on whether all Directors (other than the Managing Director) who were in office at the date of approval of the applicable Directors' Report must stand for re-election.

Wellard's Executive Chairman, Mr. John Klepec, has the role of Managing Director, and consequently, cannot be spilled in the event that shareholders do not support Resolution 1 and then go on to vote for a subsequent spill meeting.

The Company's Remuneration Report received a first Strike at its 2023 annual general meeting. If Resolution 1 receives a 'no' vote of 25% or more at the Meeting, this will constitute a second Strike and Resolution 4 will be voted on.

If more than 50% of Shareholders vote in favour of the Spill Resolution, the Company must convene the Spill Meeting within 90 days of the AGM. All of the Directors other than the Managing Director who were in office at the date of the approval of the Directors' Report considered at the AGM (Spilled Directors) will cease to hold office immediately before the end of the Spill Meeting, but may stand for reappointment. Shareholders will vote on the reappointment of Spilled Directors and/or election of new Directors at the Spill Meeting.

In accordance with section 250X of the Corporations Act, if there would be fewer than three Directors after the Spill Meeting, two positions will be filled by Directors or Spilled Directors who have the highest percentage of votes favouring appointment, noting that, if necessary, priority will be given in order to comply with Australian law, given that a public company must have at least 2 out of 3 directors living in Australia. If two or more persons have the same percentage of votes cast in favour of their appointment, the other Directors will choose one of those persons as the appointed director, once again, in compliance with any applicable Australian laws and regulations.

7.2 Ordinary Resolution

Resolution 4 is an ordinary resolution, and may be passed by a simple majority of votes cast in the meeting, including proxies.

7.3 Costs & Consequences

Shareholders should be aware that the convening of the Spill Meeting will cause the Company to incur additional expenses in conducting the meeting and may disrupt senior management's focus on the Company's business operations.

Shareholders should also note that there are no voting prohibitions applicable at the Spill Meeting. Accordingly, the Company's major shareholders may exercise their voting rights to reappoint the existing Directors without any changes to the composition of the Board.

7.4 Directors' Recommendation

The Directors recommend that Shareholders vote AGAINST Resolution 4.

7.5 Proxies

The Chairman intends to exercise all available proxies AGAINST Resolution 4.

If the Chairman is appointed as your proxy and you have not specified the way the Chairman is to vote on Resolution 4, by signing and returning the Proxy Form, you are considered to have provided the Chairman with an express authorisation for the Chairman to vote the proxy in accordance with the Chairman's intention.

A voting prohibition statement is included in the Notice for Resolution 4.

8. SHAREHOLDER QUESTIONS

Shareholders will have an opportunity to ask questions and make comments. Shareholders who wish to ask questions are strongly encouraged to submit their questions by email before the AGM. The Chairman will provide shareholders a reasonable opportunity to ask questions during the AGM and will advise shareholders when they can do so.

Shareholders will be able to ask questions during the AGM via:

- · email submitted before the AGM at meetings@wellard.com.au,
- · attending the AGM in person; or
- attending the AGM via the webcast and asking questions by text message or audio through the webcast platform. Further instructions will be provided during the AGM,

In addition to taking questions at the AGM, written questions to the Chairman may be submitted no later than five business days before the AGM to the Company Secretary at the Company's registered office.

If you wish to put a relevant question to the Board, and you are not able to join the AGM, please email your question to the Company Secretary at meetings@wellard.com.au. To allow time to collate questions and prepare answers, we strongly encourage you to submit questions to the Company Secretary by 5:00pm (WST) on Friday, 15th November 2024.

We will endeavour to respond to as many of the more frequently asked questions as possible at the AGM.

9. WEBCAST FACILITY & HOW TO VOTE DURING THE AGM

Shareholders joining online must first register to participate in the AGM by accessing the following registration link (https://attendee.gotowebinar.com/register/1451224949062383446) and completing the relevant details, which will assist the Company to verify your identity and shareholding.

The registration form will ask you to indicate whether you intend to vote during the AGM.

Following registration, you will be emailed a subsequent invitation containing a meeting URL (i.e. a web link) which allows you to access the online webcast facility at the time of the AGM.

Shareholders will be able to hear and view the proceedings at the AGM, including the slides presented during the Meeting and will be able to ask questions. Shareholders who indicated their intention to vote during the AGM at least 24 hours prior to the start of the Meeting, and whose shareholdings have been verified by the Company, will receive a voting confirmation via email and will also be able to vote on resolutions during the AGM.

Shareholders are encouraged to submit their questions and proxies prior to the AGM in accordance with the timeframes set out above.

If you have not lodged a Proxy form and intend to vote during the AGM via the webcast facility, YOU MUST AT LEAST 24 HOURS PRIOR TO THE START OF THE AGM:

- 1. Register to participate in the AGM via the registration link, and
- 2. During the registration process, advise of your intention to vote during the AGM.

Shareholders should follow the voting instructions in the Notice of Meeting, and in the polling emails which will be distributed to eligible Shareholders at the commencement of the AGM.



ABN 53 607 708 190

LODGE YOUR VOTE

ONLINE

https://investorcentre.linkgroup.com

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BY MAIL

Wellard Limited C/- Link Market Services Limited Locked Bag A14 Sydney South NSW 1235 Australia

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BY FAX

+61 2 9287 0309



BY HAND

Link Market Services Limited Parramatta Square, Level 22, Tower 6, 10 Darcy Street, Parramatta NSW 2150



ALL ENQUIRIES TO

Telephone: +61 8 9432 2800



X9999999999

PROXY FORM

I/We being a member(s) of Wellard Limited and entitled to attend and vote hereby appoint:

APPOINT A PROXY

the Chairman of the Meeting (mark box)

OR if you are **NOT** appointing the Chairman of the Meeting as your proxy, please write the name of the person or body corporate you are appointing as your proxy

TEP.

or failing the person or body corporate named, or if no person or body corporate is named, the Chairman of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Company to be held at 10:00am (WST) on Friday, 22 November 2024 (the Meeting) at Wellard Limited, Manning Buildings, Suite 20, Level 1, 135 High Street, Fremantle, WA, 6160 (the Meeting) and at any postponement or adjournment of the Meeting.

Important for Resolutions 1 & 4: If the Chairman of the Meeting is your proxy, either by appointment or by default, and you have not indicated your voting intention below, you expressly authorise the Chairman of the Meeting to exercise the proxy in respect of Resolutions 1 & 4, even though the Resolutions are connected directly or indirectly with the remuneration of a member of the Company's Key Management Personnel (KMP).

The Chairman of the Meeting intends to vote all undirected proxies IN FAVOUR of Resolutions 1-3 and AGAINST Resolution 4 (the Spill Resolution) if it is put to the meeting.

VOTING DIRECTIONS

1 Remuneration Report

Proxies will only be valid and accepted by the Company if they are signed and received no later than 48 hours before the Meeting. Please read the voting instructions overleaf before marking any boxes with an \boxtimes

Resolutions

For Against Abstain*

LEP 2

- 2 Re-Election of Director Mr John Stevenson (FCA, GAICD, FGIA, B.Bus)
- 3 Proposed Return of Capital
- **4** Spill Resolution (Contingent Upon Outcome of Resolution 1)



If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

SIGNATURE OF SHAREHOLDERS – THIS MUST BE COMPLETED

Shareholder 1 (Individual) Joint Shareholder 2 (Individual)

Joint Shareholder 3 (Individual)

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Sole Director and Sole Company Secretary

Director/Company Secretary (Delete one)

Director

This form should be signed by the Shareholder. If a joint holding, either Shareholder may sign. If signed by the Shareholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the Company's constitution and the *Corporations Act 2001* (Cth).

HOW TO COMPLETE THIS SHAREHOLDER PROXY FORM

YOUR NAME AND ADDRESS

This is your name and address as it appears on the Company's Share register. If this information is incorrect, please make the correction on the form. Shareholders sponsored by a broker should advise their broker of any changes. Please note: you cannot change ownership of your Shares using this form.

APPOINTMENT OF PROXY

If you wish to appoint the Chairman of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chairman of the Meeting as your proxy, please write the name of that individual or body corporate in Step 1. A proxy need not be a Shareholder of the Company.

DEFAULT TO CHAIRMAN OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chairman of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chairman of the Meeting will be voted according to the instructions set out in this Proxy Form, including where the Resolutions are connected directly or indirectly with the remuneration of KMP.

VOTES ON ITEMS OF BUSINESS - PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your Shares will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of Shares you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as he or she chooses. If you mark more than one box on an item your vote on that item will be invalid.

APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to attend the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the Company's Share registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- (a) on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of Shares applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- (b) return both forms together.

SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

Individual: where the holding is in one name, the holder must sign.

Joint Holding: where the holding is in more than one name, either Shareholder may sign.

Power of Attorney: to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting the appropriate "Certificate of Appointment of Corporate Representative" must be emailed to the Company Secretary at the time of online registration in accordance with the Notice of Meeting. A form of the certificate may be obtained from the Company's Share registry or online at www.linkmarketservices.com.au

LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by 10:00am (WST) on Wednesday, 20 November 2024, being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



ONLINE

https://investorcentre.linkgroup.com

Login to the Link website using the holding details as shown on the Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, securityholders will need their "Holder Identifier" (Securityholder Reference Number (SRN) or Holder Identification Number (HIN) as shown on the front of the Proxy Form).



BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your proxy by scanning the QR code adjacent or enter the voting link https://investorcentre.linkgroup.com into your mobile device. Log in using the Holder Identifier and postcode for your securityholding.





To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



BY MAIL

Wellard Limited C/- Link Market Services Limited Locked Bag A14 Sydney South NSW 1235



Australia BY FAX

+61 2 9287 0309



BY HAND

delivering it to Link Market Services Limited

Parramatta Square

Level 22, Tower 6

10 Darcy Street

Parramatta NSW 2150

*during business hours Monday to Friday (9:00am - 5:00pm)







COMMUNICATIONS PREFERENCE

We encourage you to receive all your shareholder communication via email. This communication method allows us to keep you informed without delay, is environmentally friendly and reduces print and mail costs.



ONLINE

www.linkmarketservices.com.au

Login to the Link website using the holding details as shown on the Proxy Form. Select 'Communications' and click the first button to receive all communications electronically and enter your email address. To use the online facility, Shareholders will need their "Holder Identifier" - Shareholder Reference Number (SRN) or Holder Identification Number (HIN).

IMPORTANT INFORMATION

Link Group is now known as MUFG Pension & Market Services. Over the coming months, Link Market Services will progressively rebrand to its new name MUFG Corporate Markets, a division of MUFG Pension & Market Services.

ORDINARY BUSINESS OF THE MEETING

SCHEDULE 1: DEFINITIONS

In the Notice and this Explanatory Memorandum, words importing the singular include the plural and vice versa.

\$ means Australian Dollars.

AGM or Meeting has the meaning in the introductory paragraph of the Notice.

Annual Report means the annual financial year-end report to Shareholders issued by Wellard, and containing the Directors' Report, the Financial Report and the Auditor's Report.

ASIC means the Australian Securities and Investments Commission.

ASX means ASX Limited (ACN 008 624 691) and, where the context permits, the Australian Securities Exchange operated by ASX.

ASX Listing Rule means the official listing rules of ASX, as amended or waived from time to time.

ATO means the Australian Taxation office, and ATO Ruling means the ATO Ruling referred to in section 5.

Auditor's Report means the auditor's report on the Financial Report.

Board means the board of Directors.

Chairman means the person appointed to chair the AGM, or any part of the AGM, convened by the Notice.

Company means Wellard Limited (ACN 607 708 190).

Constitution means the constitution of the Company as at the commencement of the AGM.

Corporations Act means the Corporations Act 2001 (Cth).

Director means a director of the Company.

Directors' Report means the annual directors' report prepared under chapter 2M of the Corporations Act for the Company and its controlled entities.

Explanatory Notes means the explanatory notes enclosed with and forming part of this Notice.

Explanatory Memorandum means the explanatory memorandum which forms part of the Notice.

Financial Report means the annual financial report prepared under chapter 2M of the Corporations Act of the Company and its controlled entities.

Group means the Company and its subsidiaries and Group Company means any one of them.

Listing Rules means the listing rules of ASX.

Managing Director means the managing director of the Company, and at the time of this Notice means Mr. John Klepec, whose role as Executive Chairman includes all of the responsibilities of and is equivalent to a managing director.

Notice or **Notice** of **Meeting** means the notice of meeting which comprises of the notice, agenda, Explanatory Memorandum and Proxy Form.

Proxy Form means the proxy form provided to Shareholders either in hard or soft copy, following the emailing of this Notice. (A Sample proxy form is included in this Notice, and is for reference only, and not to be used for voting).

Resolution means a resolution contained in the Notice.

Schedule means a schedule to this Explanatory Memorandum.

Section means a section of this Explanatory Memorandum.

Share means a fully paid ordinary share in the capital of the Company.

Shareholder means a shareholder of the Company.

Trading Day means a day determined by ASX to be a trading day in accordance with the Listing Rules.

Wellard means Wellard Limited (ACN 607 708 190).

WST means Australian Western Standard Time, being the time in Perth, Western Australia.

WELLARD LIMITED

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+61 8 9432 2800

Facsimile:

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Website:

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